

## APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2023/2024				2024/2025	2025/2026	2026/2027
		Q1 Working Budget	Actuals 23/24 Pd1 - Pd6	Q2 Revised Budget	Variance Q1 v Q2	Q2 Revised Budget	Q2 Revised Budget	Q2 Revised Budget
		£	£	£	£	£	£	£
	<b>General Fund - Schemes</b>							
	Stevenage Direct Services	6,282,657	775,865	6,539,060	256,403	1,321,000	261,000	0
	Housing Development	2,679,228	125,190	2,590,220	(89,008)	17,775,430	0	0
	Finance and Estates	2,207,185	151,008	1,725,000	(482,185)	707,080	0	0
	Digital & Transformation	602,326	3,100	602,330	4	104,220	0	0
	Regeneration	18,500,815	911,667	12,531,560	(5,969,255)	21,586,450	7,945,500	0
	Communities and Neighbourhoods	2,326,922	1,318,729	2,268,720	(58,202)	145,840	15,000	5,000
	Planning and Regulatory	537,457	16,069	604,020	66,563	421,310	0	0
	Deferred Works Reserve	1,346,319	0	1,279,440	(66,879)	230,332	0	0
	<b>Total Schemes</b>	<b>34,482,909</b>	<b>3,301,628</b>	<b>28,140,350</b>	<b>(6,342,558)</b>	<b>42,291,662</b>	<b>8,221,500</b>	<b>5,000</b>
	<b>General Fund -Resources</b>							
BG902	Capital Receipts	8,185,910		7,337,841	(848,069)	2,994,338	0	5,000
BG905	Ringfenced regeneration receipts	1,836,261		1,836,260	(1)	500,000		
	SG1 Receipts	3,236,806		3,262,170	25,364	5,510,270	545,500	
BG911	Locality Review receipts	1,160,000		1,239,600	79,600	0	276,000	
BG461	Towns Fund	13,427,748		7,458,490	(5,969,258)	15,076,180	7,400,000	0
BG461	Other Grants and other contributions	1,352,846		1,446,088	93,242	8,690,665		
BG862	S106's	0		46,090	46,090	0		
BG937	Community Infrastructure Levy (CIL)	97,500		97,500	0			
BG904	LEP	0		0	0	500,000		
	RCCO	0		180,879	180,879	0		
	Revenue Reserves	103,200		253,200	150,000	0		
BG903	Capital Reserve (Housing Receipts)	727,361		727,361	0	379,034		0
BG916	Capital Reserve (Revenue Savings)	20,000		20,000	0	0		
BG920	New Homes Bonus CNM	242,541		242,541	0	0		
	Prudential Borrowing Approved	3,790,720		3,690,320	(100,400)	2,450,250	0	0
	Short Term borrowing and funded from private sale	302,016		302,010	(6)	6,190,925	0	0
	Funding Gap	0		0	0	0	0	0
	<b>Total Resources (General Fund)</b>	<b>34,482,909</b>		<b>28,140,350</b>	<b>(6,342,558)</b>	<b>42,291,662</b>	<b>8,221,500</b>	<b>5,000</b>
		<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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		£	£	£	£	£	£	£
BG902	<b>General Funds Receipts</b>							
	Unallocated B/fwd	(3,828,809)		(3,828,809)	0	(203,504)	(7,629,705)	(1,438,780)
	In Year Receipts	(4,398,816)		(4,129,968)	268,848	(10,722,550)	0	0
	Used in Year for capital financing	8,185,910		7,337,841	(848,069)	2,994,338	0	5,000
	Receipts Used to Repay ST Borrowing	417,432		417,432	0	302,010	6,190,925	0
	Used to repay loan			0	0			
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>375,717</b>		<b>(203,504)</b>	<b>(579,221)</b>	<b>(7,629,705)</b>	<b>(1,438,780)</b>	<b>(1,433,780)</b>
BG911	<b>Locality Review receipts</b>							
	Unallocated B/fwd	0		0	0	0	0	(874,000)
	In Year Receipts	(1,160,000)		(1,239,600)	(79,600)	0	(1,150,000)	0
	Used in Year	1,160,000		1,239,600	79,600	0	276,000	0
	<b>Receipts Unallocated C/fwd</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>(874,000)</b>	<b>(874,000)</b>
BG905	<b>Ringfenced regeneration receipts</b>							
	Unallocated B/fwd	(3,097,895)		(3,097,895)	0	(1,261,635)	(761,635)	(761,635)
	In Year Receipts				0			
	Used in Year	1,836,261		1,836,260	(1)	500,000	0	0
	<b>Reserve Unallocated C/fwd</b>	<b>(1,261,634)</b>		<b>(1,261,635)</b>	<b>(1)</b>	<b>(761,635)</b>	<b>(761,635)</b>	<b>(761,635)</b>
	<b>SG1 Receipts</b>							
	Unallocated B/fwd	383,521		383,521	0	2,345,691	7,855,961	8,401,461
	In Year Receipts			(1,300,000)	(1,300,000)			(7,460,270)
	Used in Year	92,576		3,262,170	3,169,594	5,510,270	545,500	0
	<b>Reserve Unallocated C/fwd</b>	<b>476,097</b>		<b>2,345,691</b>	<b>1,869,594</b>	<b>7,855,961</b>	<b>8,401,461</b>	<b>941,191</b>
BG903 & BG9	<b>Capital Reserve</b>							
	Unallocated B/fwd	(372,081)		(372,081)	0	(1)	(0)	(382,824)
	In Year Resource	(375,280)		(375,280)	0	(379,033)	(382,824)	(386,652)
	Used in Year	747,361		747,361	0	379,034	0	0
	<b>Capital Reserve Unallocated C/fwd</b>	<b>(1)</b>		<b>(1)</b>	<b>0</b>	<b>(0)</b>	<b>(382,824)</b>	<b>(769,476)</b>

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		£	£	£	£	£	£	£
	<b>Stevenage Direct Services</b>							
	<b>Parks &amp; Open Spaces</b>							
KC218	Hertford Road Play Area (S106 Funded)	25,000		25,000	0	0	0	0
KE911	Play Area Improvement Programme	555,330		555,330	0	0	0	0
KE329	Play Areas Fixed Play	9,473		9,470	(3)	0	0	0
KE494	Green Space Access Infrastructure	202,135	55,171	202,140	5	128,000	128,000	0
KE916	Peartree skate park	40,000		40,000	0	0	0	0
	<b>Other</b>							
KG002	Garages	3,311,687	642,387	3,492,570	180,883	0	0	0
KS263	Waste and Recycling System	24,161	5,614	24,160	(1)	0	0	0
KE520	Welfare improvements at out based hubs	10,000		10,000	0	0	0	0
KE542	Flat block waste management infrastructure	29,035	10,310	29,040	5	0	0	0
KE543	Shrub bed programme	132,483		132,480	(3)	133,000	133,000	0
KE544	Review of Biodiversity Action Plan	12,000	4,905	12,000	0	0	0	0
KE545	Cemeteries System	12,115		12,120	5	0	0	0
KE946	BNG Chells Park/Canterbury Way PF (19/00485/FPM)			46,090	46,090			
	<b>Vehicles, Plant, Equipment</b>							
KE497	Trade Waste Containers	20,000		20,000	0	0	0	0
Various	Vehicle/Plant replacement Programme - see Appendix 'A1	1,097,438	23,062	1,108,910	11,472	1,060,000	0	0
KE920	Memorial Tree for Weston Road Cemetery	23,200		23,200	0	0	0	0
KE921	Improvement works to Hampson Park depot	40,000	1,331	40,000	0	0	0	0
KE922	Additional Headstone Plinths - Weston Road Cemetery	10,300	12,989	10,300	0	0	0	0
KE923	Pothole repairs Weston Road Cemetery	3,800	4,662	3,800	0	0	0	0
KE924	Improvements to Welfare facilities Weston Road Cemetery	10,000	12,976	10,000	0	0	0	0
KE925	Repair closed church wall St Nicholas church	30,000		30,000	0	0	0	0
KE926	roof residual waste bay Cavendish Transfer Station	150,000	299	150,000	0	0	0	0
KE927	Thermal Image Cameras	80,000	647	80,000	0	0	0	0
KE928	Ph2 fire protection works Cavendish	350,000	1,512	350,000	0	0	0	0
KE929	Digital system fleet and workshop operation	20,000		20,000	0	0	0	0
KE930	Digital system streets and grounds services	56,000		56,000	0	0	0	0
KE931	Digital system play area inspections/managment	16,500		16,500	0	0	0	0
KE932	Digital book of remembrance	2,000		2,000	0	0	0	0
KE933	Asset Management system	10,000		10,000	0	0	0	0
KE491	Weighbridge Improvement works			17,950	17,950			
	<b>Total Stevenage Direct Services</b>	<b>6,282,657</b>	<b>775,865</b>	<b>6,539,060</b>	<b>256,403</b>	<b>1,321,000</b>	<b>261,000</b>	<b>0</b>

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		Q1 Working Budget £	Actuals 23/24 Pd1 - Pd6 £	Q2 Revised Budget £	Variance Q1 v Q2 £	Q2 Revised Budget £	Q2 Revised Budget £	Q2 Revised Budget £
	<b>Housing Development Scheme (Joint GF/HRA)</b>							
KG035	Kenilworth - Community Centre	648,682		648,680	(2)	574,900	0	0
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)	1,037,044	125,190	1,037,040	(4)	14,750,280	0	0
KG037	North Road	293,502		293,500	(2)	0	0	0
<b>Various</b>	<b>Housing Development Schemes (Joint GF/HRA)</b>	<b>1,979,228</b>		<b>1,979,220</b>	<b>(8)</b>	<b>15,325,180</b>	<b>0</b>	<b>0</b>
KG038	Marshgate Wholly Owned Housing Development Company (WOC)	700,000		611,000	(89,000)	2,450,250	0	0
	<b>Total Housing Development (including grants to Registered</b>	<b>2,679,228</b>	<b>125,190</b>	<b>2,590,220</b>	<b>(89,008)</b>	<b>17,775,430</b>	<b>0</b>	<b>0</b>
	<b>Finance &amp; Estates</b>							
	<b>Estates</b>							
KS278	New Management Software	66,075	9,555	66,080	5	0	0	0
KR916	Commercial Properties Refurbishment (MRC Programme)	315,022	19	29,470	(285,552)	330,220	0	0
KR150	Works to improve vacant premises prior to re-letting	41,140	7,165	41,140	0	15,000	0	0
KR155	EPC Surveys	89,619	930	2,000	(87,619)	87,620	0	0
KR156	EPC remedials	124,466	9,530	20,000	(104,466)	199,240	0	0
KR157	Building condition and Insurance valuation Survey	127,594	44,676	127,590	(4)	0	0	0
KS279	Upgrade Integra	66,000	8,086	66,000	0	0	0	0
	<b>Community Centres</b>							
KE529	Community Centres Urgent and H&S Works	29,700	698	29,700	0	0	0	0
KE553	Bedwell CC - Replace extract fans and electric heaters	0	43	40	40	0	0	0
KR163	Chells manor - lightning upgrade	10,000		10,000	0	0	0	0
KR164	Timebridge Community Centre flooring	20,000		20,000	0	0	0	0
	<b>Neighbourhood Centres</b>							
KE554	Bedwell Neighbourhood centre canopy repairs	12,042	229	12,040	(2)	0	0	0
KE555	8-10 The glebe roof replacement	29,350	25,648	29,350	(0)	0	0	0

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		£	£	£	£	£	£	£
	<b><u>Estates cont.</u></b>							
	<b><u>Depots</u></b>							
KE526	Cavendish Fire Protection works formerly know as Depots: Urgent and H&S Works	0	1,145		0			0
KE527	Depots: Planned Preventative Works (reroof)	279,281	18,174	279,280	(1)	0	0	0
KR161	Cavendish Depot IT/CCTV gas suppression works	0	56	60	60	0	0	0
KR165	Cavendish Road reception access enhancement	15,000	10,360	10,360	(4,640)	0	0	0
KR166	Cavendish Road manhole covers	50,000	9	50,000	0	0	0	0
KR167	Cavendish Road penstock valve	50,000	114	50,000	0	0	0	0
	<b><u>Other</u></b>							
KE558	MSCP resurface worn stairwell floor	79,915	64	79,920	5	0	0	0
KE536	Multi Storey Car Park - Installation of emergency lighting	183,728		183,730	2	75,000	0	0
KR162	Fairlands valley farmhouse roofing works	0	364	0	0	0	0	0
KE559	MSCP / Indoor Market guttering	30,000		30,000	0	0	0	0
KR168	Indoor Market roller shutter	9,000	4	9,000	0	0	0	0
KR169	MSCP replacement fuse boards	8,000		8,000	0	0	0	0
	<b><u>Council Offices</u></b>							
KR151	Daneshill: Urgent and H&S Works	92,250	13,170	92,250	(0)	0	0	0
	<b><u>Operational Buildings</u></b>							
KR152	BTC 2019/20 Backlog H&S Works	27,934		27,930	(4)	0	0	0
KR153	BTC Urgent and H&S Works	65,783		65,780	(3)	0	0	0
KR154	BTC Planned Preventative Works	190,284	970	190,280	(4)	0	0	0
KR170	BTC Essential works - Replace / upgrade doors, Lighting and	195,000		195,000	0	0	0	0
	<b>Total Finance &amp; Estates</b>	<b>2,207,185</b>	<b>151,008</b>	<b>1,725,000</b>	<b>(482,185)</b>	<b>707,080</b>	<b>0</b>	<b>0</b>
	<b><u>Corporate Projects, Customer Services &amp; Technology</u></b>							
	<b><u>IT General</u></b>							
KS268	Infrastructure Investment	461,997	3,100	462,000	3	104,220	0	0
KS318	Core ICT Equipment for Additional Staff	90,009		90,010	1	0	0	0
KS319	2012 Migration Servers	20,000		20,000	0	0	0	0
	<b>Total IT General</b>	<b>572,006</b>	<b>3,100</b>	<b>572,010</b>	<b>4</b>	<b>104,220</b>	<b>0</b>	<b>0</b>
	<b><u>Connected to Our Customer (CTOC)</u></b>							
KS271	Corporate Website - Redesign	0			0			
KS274	New CRM Technology	30,320		30,320	0	0	0	0
	<b>Total CTOC</b>	<b>30,320</b>	<b>0</b>	<b>30,320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>602,326</b>	<b>3,100</b>	<b>602,330</b>	<b>4</b>	<b>104,220</b>	<b>0</b>	<b>0</b>

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	<b>Regeneration</b>							
KE505	Demolition of Towers Garages and other sites (GD1)	92,576		92,580	4	0	0	0
KE439	Town Square Improvements (GD1)	0		0	0	0	0	0
KE451	SQ1 Regeneration	0		0	0	0	0	0
KE466	Bus Interchange (GD3)	0	(31,912)	0	0	0	0	0
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	0	2,963	0	0	0	0	0
KE506	Public Sector Hub	1,836,261	103,807	1,836,260	(1)	0	0	0
KE541	Railway Station Multi-Storey Car Park	0	(406,576)	0	0	0	0	0
	Repay LEP Loan				0	1,000,000	0	0
	SG1 Joint Venture	3,144,230		3,144,230	0	5,510,270	545,500	
Various	Towns Fund	13,427,748	1,243,385	7,458,490	(5,969,258)	15,076,180	7,400,000	0
	<b>Total Regeneration</b>	<b>18,500,815</b>	<b>911,667</b>	<b>12,531,560</b>	<b>(5,969,255)</b>	<b>21,586,450</b>	<b>7,945,500</b>	<b>0</b>
	<b>Community &amp; Neighbourhoods</b>							
KC202	Fairlands Valley Park - Aqua	5,820		5,820	0	0	0	0
KC235	Boat house as essential H&S works for dry rot	0	135	140	140	0	0	0
KE507	Cycleways Installations (subject to £100k Arts Council grant)	10,000		10,000	0	0	0	0
KC232	SALC and the Swim Centre Urgent and H&S Works	159,671	25,768	132,530	(27,141)	0	0	0
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre	19,862	168	19,860	(2)	0	0	0
KC233	Stevenage Arts & Leisure Water leak - Reroofing	18,919	59	18,920	1	0	0	0
KC242	SLL Leisure management - end of contract capital provision	150,000	11,265	150,000	0	0	0	0
KC236	Ridlins Athletics	0	1,863	0	0	0	0	0
KC237	Fire stopping works at SALC	72,897	16,181	99,900	27,003	0	0	0
KC238	Lift replacement at SALC	130,838	3,401	30,000	(100,838)	100,840	0	0
KC239	Replacement bridge at Golf Centre & other bridge works	80,000	21,823	80,000	0	0	0	0
KC240	Replacement Camera programme	33,915	31,357	33,920	5	40,000	10,000	0
KC241	ASB team mobile camera			0	0	0	0	0
KC052	Shephalbury Park	2,500	14,532	14,530	12,030	0	0	0
KC236	Ridlins Athletics	85,000		85,000	0	0	0	0
KE917	Ridlins Athletics Facility	10,000		10,000	0	0	0	0
KC243	New Leisure Contract	1,200,000	1,188,596	1,188,600	(11,400)	0	0	0
KC245	Equipment replacement at Fairlands Valley Sailing Centre	35,000	3,113	35,000	0	0	0	0
KC246	Aqua Park - Rubber crumb surface replacement	35,000	429	35,000	0	0	0	0
KC247	Lighting of clock tower - permanent install	25,000		65,000	40,000	0	0	0
KC248	Stock condition survey Leisure sites	150,000	37	150,000	0	0	0	0
KC249	CCTV Mobile camera replacement for Community Safety	5,000		7,000	2,000	5,000	5,000	5,000
KC244	Community Infrastructure Projects	97,500		97,500	0	0	0	0
	<b>Total Community &amp; Neighbourhoods</b>	<b>2,326,922</b>	<b>1,318,729</b>	<b>2,268,720</b>	<b>(58,202)</b>	<b>145,840</b>	<b>15,000</b>	<b>5,000</b>

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	<b>Planning &amp; Regulatory</b>							
KE119	Off Street Car Parks (Multi Storey Car Parks)	199,953	1,113	199,950.00	(3)	175,000	0	0
KE470	Electric Car Charging Points	134,598		134,600.00	2	0	0	0
KE530	Car Park Equipment - Digitalisation	20,000		20,000.00	0	0	0	0
KE201	Hard standings	45,383	3,665	45,380.00	(3)	25,000	0	0
KE100	Residential Parking	302		300.00	(2)	0	0	0
KE217	Parking Restrictions	16,265	6,985	16,270.00	5	15,000	0	0
KE444	Coreys Mill Lane - Additional Parking Capacity	20,554	166	20,550.00	(4)	0	0	0
KE486	CCTV St George's MSCP			25,360.00	25,360			
KE531	Workplace Travel Plan	40,402	4,140	40,400.00	(2)	15,000	0	0
KE569	Cashless on street parking transition	60,000		60,000.00	0	60,000	0	0
KC916	Street Scene UKSPF			41,210	41,210	131,310		
	<b>Total Planning &amp; Regulatory</b>	<b>537,457</b>	<b>16,069</b>	<b>604,020.00</b>	<b>66,563</b>	<b>421,310</b>	<b>0</b>	<b>0</b>
KR911	Deferred Works Reserve	1,346,319		1,279,440.00	(66,879)	230,332	0	0